A Message from the President of ACLAM

Dear colleagues:

I certainly feel honored, and humbled as well, to be your president for this ACLAM year. I’m looking forward to participating however I can with the work of the College and staying out of the way otherwise.

We have several interesting topics the College will be initiating or tracking. Perhaps the most important for ACLAM as an organization is the implementation of the new 5-year Strategic Plan beginning in January. The Planning Committee is morphing into the Strategic Plan Assessment Committee to track our progress and perhaps prod us back onto the true path. They are charged to work with governance and committees to evaluate activities and progress towards the Strategic Plan objectives, something I think we have previously done much less formally.

In our daily tasks, we have a new Guide, new euthanasia guidelines, and new AAALAC forms; together, their changes may require major time and effort on our part for institutional implementation. As you probably know, the ACLAM Foundation has issued an RFP for studies of animal welfare in pair and trio breeding of mice in response to new space requirements of the Guide.

In order to provide timely or more convenient information resources the College is discussing electronic publishing of our Blue Books. For conversations among us — the Diplomates—LinkedIn now has an ACLAM group, moderated by Ken Boschert, our gatekeeper. I encourage you all to join the group and the discussions.

Our recertification forms will soon be electronic to help out us pencil-challenged folk.

Our College now has 830 active of over 1000 members. 57 of us are new this year! One of the veterinary colleges had an (I think) unprecedented percentage of that 57... ask your colleagues for the identity. Over 25% of you are on a College committee, and that’s what makes it possible for College to be successful. Thanks!

If you have ideas, critiques, or just to share thoughts, call or email me. Don’t hesitate because you don’t know me personally or know me too well.

Cliff Roberts
Clifford.roberts@ucsf.edu
President, ACLAM
ACLAM Announcements

AAALAC International Elects Its 2012 Executive Committee with ACLAM Contributing Solidly

ACLAM’s representative to AAALAC International, Michael D. Kastello, D.V.M., Ph.D., DACLAM, has been elected as Chair of the Executive Committee of the AAALAC International Board of Trustees (BOT) replacing Sonya K. Sobrian, Ph.D., who will become the Past Chair. Dr. Kastello was a former member and Chair (1991-1992) of AAALAC’s Council on Accreditation, and he has served as the member representative for other professional organizations on the AAALAC International BOT and as an ombudsman for AAALAC. Other individuals elected to the AAALAC International Executive Committee include: Loren D. Koller, D.V.M., Ph.D., Vice Chair (representing the Society of Toxicology); Bradford S. Goodwin, Jr., D.V.M., DACLAM, Secretary (representing ASLAP); and, John J. McGlone, Ph.D., Treasurer (representing the Federation of Animal Science Societies). The newly elected members-at-large on the AAALAC International Executive Committee include: Marky E. Pitts (representing Public Responsibility in Medicine and Research); Anne-Dominique Y. Degryse, D.V.M., Honorary DACLAM (representing the European Society of Laboratory Animal Veterinarians); and, Gregory A. Timberlake, M.D., F.A.C.S. (representing the American College of Surgeons). AAALAC International also elected Robert H. Weichbrod, Ph.D., M.B.A. (representing the Laboratory Animal Management Association to membership on its Audit and Finance Committee.

Expressing its continuing appreciation for the difficult financial environment with many accredited programs, the AAALAC BOT approved an annual fee increase of only 2.5% for 2012. At this projected income level, AAALAC International’s operations will operate on a deficit budget reducing its financial reserves.

The AAALAC International Board of Trustees now contains 67 Member Organizations, adding three new ones this year. These were: the American Society of Mammologists, the Ornithological Council and the International Society for Transgenic Technologies.

Government and Regulatory Affairs Committee (GRAC)

Update provided by Stuart Leland (Outgoing Chair)

GRAC thanks Nirah Shomer, who is rotating off the committee, for her dedicated service over the past 4 years. GRAC welcomes 3 new members: Peggy Danneman (Jackson Laboratories), Mike Talcott (Washington University, St. Louis, MO) and Rajesh Uthamanthil (University of TX, MD Anderson Cancer Center). All 3 will serve terms until 2016. Kelly Garcia will take over the role as Chair.

This summer GRAC developed a comprehensive response to the AVMA request for comments on the draft AVMA Guidelines for Euthanasia. GRAC partnered with AALAS and ASLAP to develop a response to this influential document, thereby sending a powerful message of unity to AVMA from those of us in laboratory animal medicine. Compared to the 2007 Guidelines, one of the items of major concern in the proposed draft was a change in the classification of CO2 inhalant euthanasia from “acceptable” to what is being
proposed as “conditionally acceptable.” ACLAM made a strong case to change this terminology to “acceptable with conditions.” The conditions under which a proposed “conditionally acceptable” method of euthanasia could be used were not consistent in the draft and ACLAM pointed to the need to clear up these inconsistencies. Additionally, the draft Guidelines were inconsistent in the requirement for scientific justification when using certain euthanasia procedures (e.g. cervical dislocation) and ACLAM recommended all such justifications be eliminated. The draft Guidelines placed a much stronger emphasis on the gradual displacement of CO2 in euthanasia chambers and ACLAM recommended the language specify a range of acceptable displacement rates rather than to specify a specific number. Lastly, ACLAM recommended language be broadened for instruments used during decapitation of neonates to include sharp blades (razor and scalpel).

GRAC is currently formulating a response to the Fish and Wildlife Service’s (FWS) request for comments on whether to reconsider listing captive chimpanzees as endangered. This reclassification was spearheaded by the Humane Society of the United States, which led a number of animal rights organizations to submit the request. Currently captive chimps are listed as threatened. If they are classified as endangered then any research which may benefit humans would be prohibited. Last Spring, the NIH asked the Institute of Medicine (IOM) of the National Academies to develop a committee to write a report on the scientific merit of the chimpanzee as a research model. Fellow ACLAMer Margaret Landi is on this committee. The report is due by the end of 2011. GRAC is awaiting data from the Chimpanzee Consortium about current populations of captive chimps. Once the IOM Committee report is made public, we will review the data from both sources and formulate a response for ACLAM.

**Online Recertification Credit Reporting for 2011**

**TO: Active ACLAM Diplomates**

**FROM: Mel Balk, Executive Director**

Later this year you will be able to input your 2011 credits (and earlier years if needed) directly on line on the ACLAM Website in the members only section. www.aclam.org.

This data will still go to the Recertification Committee for evaluation and once confirmed will be added to your credits.

We will announce via e mail when this reporting system is ready so please hold your submissions for 2011 for this new technology.

**Logging into the ACLAM Website**

Here are 3 options for logging into the ACLAM website:

1. If you know your AALAS username and password, you can use that to log in at www.aclam.org.
2. If you have forgotten your AALAS login information or you are not an AALAS member, then click on this link. You’ll go to a page where you enter your email address to have your login information automatically emailed back to you.

If neither approach works, please send an email to aclaminfo@aalas.org and we’ll email you your login information.

**Call for Posters for the 2012 ACLAM Forum**

The 2012 ACLAM Forum will be held May 6-9, 2012 in St. Pete Beach, Florida. We are inviting abstract submissions for poster presentations. The goal of the Forum poster session is to disseminate valuable information relating to Laboratory Animal Medicine to meeting attendees. Recognizing that not all attendees are able to go to both the AALAS and Forum meetings, posters from the AALAS meeting will be accepted for presentation. Posters presented at other meetings will be accepted pending approval by the selection committee. Abstracts should be limited to 300 words or less. The abstract should be a concise summary of the information in the poster, and should not contain graphs, tables or figures. It should include a title, author(s) and author affiliation(s). Please send abstracts to Jeanne Wallace at jeanne.wallace@vanderbilt.edu by April 13, 2012. Please note we are very liberal on poster acceptance!

**ASLAP-ACLAM Salary Survey**

The ASLAP-ACLAM co-sponsored Salary Survey of Laboratory Animal Veterinarians will be coming around again! This survey is administered every 3 years to assess the total annual professional income of laboratory animal veterinarians working in the United States. The results of this work will continue to be used for a variety of purposes, including peer-comparisons of salary for recruitment and retention efforts by employers and for indirect indications of market place employment conditions of the laboratory animal veterinary medical specialty. As with the 2008 survey, it will be administered electronically, and each member should expect to receive email notification(s) regarding survey participation during the first quarter of 2012 (likely after the W2 forms are sent out). The more participants in the survey, the more accurate the data will reflect current economic climate. We look forward to your participation!

**LinkedIn for ACLAM**

The LinkedIn website (www.linkedin.com) provides a number of tools for managing your professional network. Thousands of people have joined and several dozen veterinary networks are now present within the overall community, including ACLAM. The IT Committee, with BOD approval, has established a private section on LinkedIn for ACLAM, limited to Diplomates of the College. There you can exchange messages among your colleagues and network, send announcements, and post jobs. The system is relatively simple to use and is gathering new users each week. Currently, there are approximately 175 Diplomates online and we would welcome additional participants. It’s very simple to join. Go to the LinkedIn web site and sign in with your email address. Search Groups for ACLAM and click to join. If you have any questions please feel free to get in touch. We look forward to seeing you online!

Ken Boschert
ken@dcm.wustl.edu
**Retirement Reminder**

As the end of the year approaches and dues are payable some of you may consider retirement as an option. The ACLAM policy on retired status reads “A retired Diplomate is interpreted to mean one who is retired from professional veterinary medical activities from which they earn an income. This includes retirement from regular employment as a laboratory animal specialist, private consultation in laboratory animal medicine or the practice of veterinary medicine”.

A retired Diplomate shall not be required to pay dues, nor have the right to vote. You will continue to receive the quarterly Newsletter electronically and an annual Directory, if so desired. Please notify the Executive Director if you elect to be placed on the retired roster.

**2012 Dues Notice**

The 2012 annual dues of **$300** are due January 1, 2012. Remittance should be sent to the Executive Director at your earliest convenience. In accordance with Article VIII of the ACLAM Bylaws, your dues must be received by March 1, 2012.

**Late dues payments are – March 2-Sep1- **$350. After Sep 1- **$400.**

Please make checks payable to the AMERICAN COLLEGE OF LABORATORY ANIMAL MEDICINE or ACLAM or you may pay by Credit Card.

YOUR NAME:________________________________________________

Checks or Credit Card    ___ MasterCard    ___Visa    ____AMEX

_________          __________
(Credit Card Number)    (Expiration Month and Year)    Security code

_________          __________
(Print name as it appears on Credit Card)    (Signature)

You can now pay your dues online at the ACLAM Website- www.aclam.org. Please click on the sign in button and use your AALAS ID and password and just follow the directions.

ACLAM Federal Tax ID Number  36-6108149

Dues payments to the American College of Laboratory Animal Medicine may be deductible on federal income tax returns as business expenses, but they are not deductible as charitable contributions. Contributions to the ACLAM Foundation are deductible as charitable contributions.

Or RETURN PAYMENT TO:  Dr. Melvin W. Balk
Executive Director, ACLAM
96 Chester Street
Chester, NH 03036
FAX 603-887-0096
**Newsletter Policy**

The Newsletter is published 4X per year:
- March: Pre Forum
- June: Pre AVMA
- Sep: Pre AALAS
- Dec: Post AALAS and Pre Pre Forum

The readers of the ACLAM Newsletter are veterinarians board certified in laboratory animal medicine. If the ad for a veterinary position requiring board certification in this specialty, the Newsletter is an appropriate place to advertise. Ad content should be submitted within the body of a plain text email or as a MS Word attachment and formatted into the following sections:

- Job Title (short position title)
- Applications (how applicants are to apply)
- Position (100-150 word description of the position)
- Requirements (qualifications, etc.)
- Employer Information (additional information about the employer (EEO etc.))

Please also include a contact name and address for billing purposes. You will be billed after the publication date of the Newsletter. The deadline for submission is two weeks prior to the publication date. The ad will be posted on the ACLAM website at [http://www.aclam.org/jobs](http://www.aclam.org/jobs) for approximately 90 days within a few days of submission.

The Position segment of each ad will appear in the ACLAM Newsletter referring the reader to the ACLAM website for the full text of the ad.

The cost to place an ad in the NL and post it on the ACLAM Website for 3 months will be $500 for For profit Companies and $250 for not -for profits such as Universities and the Government. There is no charge for posting ads for educational/training positions.

Position announcements will remain on the web for 3 months. If an organization wishes to extend the posting for an additional 3 months, it will be charged a second fee.

The rate for ACLAM mailing labels is:
- $1,000 for profits (a cost of $1.60 per targeted name)
- $500 for Not for Profits (the same as ASLAP’s new rate), a cost of $0.80 per targeted name.

**ACLAMers on the Rise**

**U. S. Public Health Service Commissioned Corps New Chief Professional Officer, Veterinary Category**

**CAPT Terri R. Clark**

CAPT Terri R. Clark became the 10th Chief Veterinarian for the United States Public Health Service on October 1, 2011. As Chief Veterinary Officer, CAPT Clark is responsible for providing leadership and coordination of USPHS
veterinary professional affairs for the Office of the US Surgeon General and the Department of Health and Human Services. She also provides guidance and advice to the Surgeon General and the Veterinary Professional Advisory Committee on matters such as recruitment, retention, career development, and readiness of PHS veterinarians.

CAPT Clark also serves as the Director, Office of Animal Care and Use, Office of the Director, Office of Intramural Research, National Institutes of Health in Bethesda, Maryland. As the Director, OACU, CAPT Clark serves as the principal advisor to the Deputy Director for Intramural Research on the NIH Intramural animal research program (IARP) and is responsible for leading and implementing the NIH Intramural authority for compliance with all applicable federal and local laws, regulations, policies, and standards regarding the humane care and use of laboratory animals. The NIH IARP is the world’s largest biomedical research program whose mission is to conduct basic, applied, and clinical research to provide medical advances for the American and international public. By providing federal regulatory oversight, national accreditation standards, policy development, program liaison/consultation, and training for the NIH IARP, CAPT Clark and the Office of Animal Care and Use provide a critical and far reaching public health role and impact.

CAPT Clark has spent the past 11 years as a commissioned officer in the U.S. Public Health Service. She transferred to the USPHS in July 2000, spending most of her time at OACU, now serving as Director. Prior to joining the Public Health Service, CAPT Clark served in the US Army Veterinary Corps for 11 and a half years with tours of duty at various Army medical centers primarily heading programs in support of their biomedical research missions.

CAPT Clark received her Bachelor of Science degree in Animal and Dairy Science in 1982 and her Doctorate of Veterinary Medicine degree in 1988, from Auburn University, Alabama. During her years of Army service, CAPT Clark completed a four year residency program in laboratory animal medicine and was boarded as a Diplomate of the American College of Laboratory Animal Medicine, in 1996.

CAPT Clark has served as the Chair of the Veterinary Professional Advisory Committee (VPAC), two terms as a VPAC voting member and on numerous commissioned corps subcommittees. She deployed to Baton Rouge, Louisiana in support of hurricane recovery efforts in 2005, and again in 2006, to the FEMA Gulf Recovery Office to assist with the State of Louisiana’s pet evacuation planning. She currently serves as the Coordinator, Animal Resources Team, one of nine emergency response teams for NIH’s emergency and disaster response Continuity of Operations.

CAPT Clark has been awarded numerous commissioned officer awards to include the US Public Health Service Outstanding Service Medal and Commendation Medal, and the US Army Meritorious Service Medal, Commendation Medal and Parachutist (Airborne) Badge.

CAPT Clark is proudly married to Colonel Peter Schultheiss, US Army Veterinary Corps.
Foundation News

ACLAM Foundation Report

Foundation Mission
The Mission of the Foundation is to award high quality research grants that will increase the body of knowledge in laboratory animal science and medicine.

End of Year Update
The ACLAM Foundation has funded over $1.75 million to grants to increasing the body of knowledge in laboratory animal medicine and science. As 2012 approaches we will soon cross the $2 million mark with one of our largest efforts to date. None of this is possible without the generosity of our donors, the hard work of your colleagues in reviewing grants, and the great minds doing the research. To each of you goes a huge thank you and sincere hope that the future of the Foundation is just as bright. If you have not visited the ACLAM Foundation website lately please do so as there are a few new pages. New additions include final reports for 2007-2010, charts summarizing the Foundation activities, and new grant announcements. Comments and questions are always welcome as we try to make our presence on the website a source of valuable information for you.

End of Year Donation Appeal
Please accept our sincere thanks if you have already made a donation to the ACLAMF in 2011. If not, we ask that you consider making a gift this year. Over the past fourteen years, ACLAM has awarded 87 research grants (>1.7 million). Your contributions do make an impact on the expanding the available knowledge we can reference in making science-based decisions to enhance the quality of laboratory animal research and welfare.

The Foundation needs your help to sustain our success. We ask for your financial support and that you consider making a gift in 2011. Since ACLAM covers the modest costs of our Foundation, the entire amount of your gift, 100%, is used to fund research grants. Because of your generosity, our ACLAM Foundation is filling in missing data by increasing the body of knowledge in laboratory animal medicine and science. Over 150 publications and presentations have resulted from Foundation grants. Together we are funding these grants and improving the health, welfare, and research use of animals.

Thank you for your generosity and commitment to advancing the knowledge in laboratory animal medicine and science. Donations using the attached form may be made by mail, Fax (603-887-0096) or, now, directly on-line at www.aclam.org/foundation.

The ACLAM Foundation Invites Applications on the Rationale for Animal Housing Room HVAC Standards
Letter of Intent Due Date: December 9, 2011
Earlier this year, the Evidence-based Performance Standards Committee sought input from ACLAM members as to which engineering standards are in need of scientific data to justify (or refute) the currently recommended standards. At the 2011 ACLAM Forum, the committee announced that there were three submissions related to HVAC standards selected as the winners. These similar submissions have been submitted to the ACLAM Foundation as a single topic
RFP for this year’s round of Foundation grants. Applications in this area should be submitted (and will be reviewed) in the regular submission cycle (LOI due 12/9/2011).

The primary focus of the RFP is to challenge the need for 10-15 air changes per hour (ACH) in animal housing rooms and develop rational HVAC standards that take into account the use of individually-ventilated caging for rodents and modern facility design that may affect the necessary air exchange rate for rooms housing rodents or other species. Although The Guide for the Care and Use of Laboratory Animals 8th Ed acknowledges that 10-15 ACH is “an acceptable guideline to maintain macroenvironmental air quality by constant volume systems,” there is little guidance for either variable systems or rooms where IVCs are used. The Guide states only that IVCs “can effectively address animals’ ventilation requirements without the need to increase macroenvironmental ventilation,” and that “the macroenvironment should be ventilated sufficiently to address heat loads, particulates, odors, and waste gases released from primary enclosures.” The ideal proposal will seek to address this issue in a systematic and scientific fashion and serve as a reference for HVAC standards in animal housing rooms.

**Request for Proposals: Space Allocation Requirements for Female Mice with Litters**

**Proposal Due Date: January 20, 2012**

Form: Please use the “Full Proposal Application” form on the following site: [http://www.aclam.org/foundation](http://www.aclam.org/foundation)

This RFP solicits proposals to better define optimal housing for breeding mice in research laboratories/vivaria. Optimal is defined as pertaining to both animal welfare and production of mice for research.

The ACLAM Foundation will support funding up to $200,000 to examine space requirements for female mice with litters. Funding will be limited to a maximum of $50,000 total per grant. Facilities and Administration (F&A) costs will be allowed up to 10% of the grant total and can be in addition to the $50,000.

The request for proposals was generated because of the change in guidelines delineated in the 8th edition of the Guide for the Care and Use of Laboratory Animals. ACLAM believes the data to support cage size for breeding mice in pairs and trios are insufficient for definitive guidance. As such we are soliciting proposals to address this short coming. Research proposals should be designed around current US mouse cage sizes ranging from 67 to 81 square inches. Additionally, inclusion of cage sizes that are commercially available in the US that would address cage size requirements to meet new trio breeding guidelines (e.g., at least 117 in² size cages) will be considered an advantage to the proposal.

Greg Boivin  
ACLAM Foundation  
Chair & Scientific Director

Jack Kinkler  
ACLAM Foundation  
Development Officer

November 14, 2011
Open Positions
Clinical Research Veterinarian
Alcon Laboratories in Fort Worth, TX

Alcon Labs is currently seeking a Director-level Clinical Research Vet with Ophthalmology emphasis to manage and direct all activities of the special techniques group in support of the conduct of global preclinical safety studies for pharmaceutical, OTC and medical device candidates. The incumbent will direct a centralized function to perform highly specialized and technical in vivo examinations (invasive & non-invasive) to support the conduct of preclinical safety studies. The incumbent will conduct ocular surgeries, ocular injections and ophthalmic examinations in various species and oversee data collection. They will have a key role in ensuring timely completion of all objectives including appropriate implementation of preclinical safety studies. Management responsibilities will include communicating project status and supporting allocation of resources. Knowledge of preclinical safety study activities and processes, working knowledge of GLPs, animal welfare and surgical aptitude is preferred, as well as a demonstrated record in leadership supporting a dynamic scientific organization. Submit Applications to www.alconcareers.com

Associate Vice President, Comparative Bioscience Center
The Rockefeller University. New York, NY

The Rockefeller University is seeking an Associate Vice President to oversee its program on laboratory animal care and use. The Associate Vice President reports to the Vice President of Scientific and Facility Operations, serves on several university research oversight committees and is expected to participate in university initiatives.

The animal care program consists of a central animal facility on the Manhattan campus. The program involves over 100 professionals in animal care and covers activities such as diagnostic veterinary medicine, imaging, transgenic services and gene targeting. The central animal facility also operates shared resources for whole body irradiation, ultra-sound scanning, surgery, a core facility for immunocompromised mice and infectious disease core facility. The Associate Vice President oversees the entire animal care and use program and is involved in staff development, annual budgeting and long-term planning related to research and space needs for the animal program. The Associate Vice President is expected to participate in granting and gifting opportunities.

For additional information please visit http://www.rockefeller.edu/hr/jobs.php?url=https://recruit.rockefeller.edu/OA_HTML/OA.jsp?OAFunc=IRC_VIS_VAC_DISPLAY%26p_svid=10873%26p_spid=272361%26p_site_id=221.

Clinical Assistant Professor/Clinical Associate Professor,
Department of Comparative Medicine
University of Washington, Seattle, WA

The University of Washington (UW) located in Seattle, invites applications for an experienced laboratory animal veterinarian to serve as a Senior Clinical Veterinarian and Director of Surgical Training.

For a complete description of the following positions and application information, please go to the Open Positions page of the ACLAM website at http://www.aclam.org/jobs. NOTE: Ads are listed chronologically by posting date, most recent first, and will appear for approximately 90 days.

Contact Nanette Kleinman at 216-368-2573 or nkh@po.cwru.edu for additional information about ACLAM Newsletter and website ad posting.
As Senior Clinical Veterinarian, the successful applicant will serve as a member of a veterinary medical team which is responsible for the clinical care of a wide variety of species. Daily tasks include clinical diagnostic and therapeutic approaches to clinical cases; providing guidance/mentoring to veterinary technicians, veterinary residents and junior staff; consulting with investigative groups; and contributing to the general daily operation and fiscal integrity of the clinical and surgical service.

As Director of Surgical Training, the successful applicant will work with members of the UW’s Animal Use Training Programs to provide surgical training to all investigators performing survival surgery. This includes the provision of training in anesthetic administration and monitoring, aseptic technique, basic surgical skills including proper use of surgical instruments, methods of surgical closure, fluid and temperature management, and post-operative care. In addition, this position updates current training classes and plans new training classes to efficiently meet the training requirements of UW researchers.

Staff Veterinarian, Primate Veterinary Medicine  
UC Davis, The California National Primate Research Center, Davis, CA

The California National Primate Research Center, CNPRC, is an Organized Research Unit which conducts interdisciplinary research programs on significant human health problems where non-human primates are the animal models of choice.

Reporting to Senior Manager of Primate Veterinary Services and under general direction, provide all aspects of veterinary health care and preventive medicine care, which includes performing routine animal care rounds of emergency and critical animal care cases, oversight and coordination of workflow of assigned Animal Health Technicians, evaluation of chronic metabolic, performance of all clinical procedures and provision of onsite shift hours and on call hours coverage.

Additional duties include provision of veterinary support services to and collaboration with research investigators, provision of support and training to students, visiting veterinarians, UCD residents, rotating Lab Animal Medicine residents, and clinical veterinary technicians, oversight of assigned pre-project/pre-shipment physical exams, and review of management areas and their.

To view the position and to submit an application on-line visit http://apptrkr.com/208055; Requisition Number # 03006235.

Associate Director for Animal Resources  
Oregon National Primate Research Center (ONRPC), Portland, OR

Applications are invited for a candidate to lead the Division of Animal Resources at the Oregon National Primate Research Center (ONRPC), located on the West Campus of Oregon Health & Science University (OHSU) near Portland, Oregon. We seek a strong leader with experience in nonhuman primate models to oversee a large animal care program including 12 veterinarians. The candidate should have a Ph.D., M.D., D.V.M. or equivalent degree. The Associate Director serves as a member of the ONPRC executive leadership team.
The ONPRC excels in the development and use of unique nonhuman primate models for human disease and offers access to numerous resources, including onsite 3T MRI, advanced light microscopic imaging, and other support cores tailored to nonhuman primate research. ONPRC strongly encourages joint appointments in relevant departments in the OHSU School of Medicine and the establishment of collaborative research programs with other members of the diverse OHSU neuroscience research community.

Interested individuals should apply via our website: www.ohsujobs.com, IRC Number: 35152 by January 1, 2012.

**Director, Center for Animal Resources and Education (CARE) and Attending Veterinarian**  
**Office of the Vice Provost for Research**  
**Cornell University, Ithaca, NY**

Cornell University invites applications for a Board certified Veterinarian experienced in managing a large complex animal care and use program to serve as Director of CARE and Attending Veterinarian (AV) for Cornell’s Ithaca based campuses. The Director of CARE serves as AV for the Ithaca based campuses and is responsible for the program of veterinary care and for providing the clinical expertise, training, husbandry, facilities management, and other services to foster research and teaching, ensure animal health and well-being, meet regulatory requirements, and ensure program accreditation. The Director of CARE is a full-time, non-academic position with salary commensurate with qualifications and experience. Affiliation with an academic department may be available based on qualifications and experience. Participation in research and other scholarly activities, particularly those directed at improving the health and well-being of experimental animals, is encouraged.

Applicants should apply at [http://hr.cornell.edu/jobs/](http://hr.cornell.edu/jobs/) Position # 14886

To ensure that your personal and contact information with ACLAM remains current, don’t forget to update your personal information via the Personal Info Update Form on the ACLAM website at [http://www.aclam.org/form_personal_infoQuask.html](http://www.aclam.org/form_personal_infoQuask.html)
Awards
Taylor Bennett - 2013 Chair
Brad Goodwin 2014
Lyndon Goodly
Ravi Tolwani - BOD Liaison

Camp ACLAM
Greg Timmel - 2012 Chair
Karen Strait – 2012
Robin Crisler-Roberts – 2013
Matt Rosenbaum – 2013
William Allen Hill – 2013
Erin Yu - 2013
Ramawarny M Chidambaram 2014
Robert Quinn - BOD Liaison 2012

Career Pathways
Jan Welter - 2012 Chair
Susanne Craig - 2012
Dennis Stark - 2012
Don Casebolt – 2013
Rick Ermel – 2013
Peggy Tinkey – 2013
James Marx 2014
Megan Nowland
Adjunct – Rusty Brady - 2013
Adjunct - Amy Funk
Adjunct - Joyce Cohen
Adjunct - Bobby Brown
ASLAP Liaison - Evan Shukan
APV Liaison - Alfonso Gozalo
Craig Franklin - BoD Liaison 2014

Certification Oversight
Calvin Carpenter - 2012 Chair
Karla Stevens - 2012
Janet Rogers - 2013 Vice Chair
Ann Schiavetta - 2014
Wanda West – 2014
Lyndon Goodly - 2015
David Kurtz - 2015
Mary Martin 2016
Claire Hankenson - BOD Liaison
Committee Contacts
Examination: Kari Koszdin
Examination Resources: Curtis Klages
Examination Review: Lois Zitzow
Credentials: Norman Wiltshire

Credentials
Norman Wiltshire – 2012 Chair
Stephanie Torreilles - 2012
Ken Jacobsen - 2013 Vice Chair
Akiko Sato – 2013
Rebecca Schwiebert - 2013
Jennifer Smith 2014
Robert Quinn - BOD Liaison

Committee on Evidence-based Performance Standards
Jennifer Pullium - 2012
Mike Huerkamp - 2012
Guy Mulder -2012
Shawn Rosensteel - 2014
Mike Swindle – 2012
Claude Nagamine – 2013
Jeff Everitt – 2013
Kari Christe - 2014
Steve Niemi - BOD Liaison

Exam Resources Committee
Curtis Klages - 2012
Kenneth Allen - 2012
Alyssa McIntyre - 2012
Joanne Smith - 2012
Mark St. Claire - 2013
Megan Albertelli - 2013
Julie Stephens-DeValle - 2013
Chris Johnson - 2013
Stephanie Torreilles – 2013
Dave Bentzel - 2013
Robert Baker 2014
Sai Tummala 2014
Craig Koeller 2014
Douglas Brining 2014
Mike Ballinger - BOD Liaison

Examination Committee
Kari Koszdin 2012
Jeff Goodwin 2012
Patti Coan - 2014
David Besselsen – 2013
Mary Kenneth – 2013
Tonya Burkholder – 2013 Vice-chair
Judy Davis - 2013
Stephen Felt - 2014
Lauretta Gerrity - BOD Liaison
Pedro Rico - local arrangements

Examination Review
Lois Zitzow – 2013 – Chair
Terese Liberati – 2012
Peggy Danneman 2014
Eric Nelson – 2013
Judith Nielsen - 2013
Nina Hahn 2014
Kevin Corcoran 2014
Mike Ballinger - BOD Liaison

Forum for Life
Creighton and Dru Trahan
Pierre and Beverly Conti
Mel and Judy Balk - local arrangements
Steve Niemi - BOD Liaison

Forum Program
Joe Thulin – 2013 – Co-chair
Bill White – 2012
Mike Kastello - 2012
Diana Scorpio - 2013
John Bradfield 2014
Ravi Tolwani - BOD Liaison

ACLAM Foundation
Gregory Boivin - Chair and Scientific Director
Mark Whary - 2012
James Macy - 2012
Chris Medina - 2013
Jack Kinkler – Development Officer
Kathy Murray – 2012
George Langan - 2012
Lynn Jackson - 2012
Gwen McCormick – 2013
George DeMarco - 2013
Angela King-Herbert 2014
Shannon Stutler 2014

Adjunct Members
Lynn Anderson
Amy Andrews
Michelle Bailey
Alan "Rusty" Brady
Marilyn Brown
Peggy Danneman
Stan Dannemiller
Bernie Doerning
Mary Ellenberger
Diane Gaertner
John Hasenau
Anna van Heeckeren
Debra Hickman
Kari Koszdin
Steve Levin
Teresa Liberati
Stephanie Murphy
Joe Newsome
Glen Otto
Bob Quinn
Rob Russell
Diana Scorpio
Jeremy Smedley
Hal Stills
Karen Strait
Doug Taylor
Sue Vandewoude
Julie Watson
Jeanne Wallace
Nicolette Zielinski-Mozny

Clifford Roberts - BOD Liaison

ACLAM Standing Committees 2012
Government & Regulatory Affairs
Kelly Garcia – 2014 - Chair
Stuart Leland - 2013
Peggy Danneman - 2016
Mike Ballinger - 2012
Diane Gaertner - 2012
Kathy Laber - 2012
Glen Otto - 2014
Michael Talcott - 2016
Donna Clemons – 2015
Dale Martin - 2015
Rajesh Uthamanthil - 2016
Taylor Bennett (NABR Rep)
Margaret Landi (AALAS Rep)
Stacey Pritt (ASLAP Rep)
Mike Wyss (APS Rep)
Clifford Roberts- BOD Liaison

Nominating Committee
Jim Fox - Chair
Jeff Fortman - 2013
Lucy Senter – 2013
Steve Leary - 2013
Ravi Tolwani - BOD Liaison

Planning Committee
(Strategy Plan Assessment Committee)
Rick Fish - 2012 - co-Chair
Beth Ford - 2012 - co-Chair
Gary Borkowski - 2014
Norm Peterson – 2013
Mike Talcott - 2013
Phillip Richter - 2014
Ben Weigler - Statistical Support
Kathleen Pritchett-Corning - BoD Liaison

Information Technology Management
Tom Meier-Co-chair- 2013
Jim Taylor-Co-chair-2013
Jeff Goodwin-2012
Diane McClure-2012
Steve Fisk- Webmaster-2013
Ken Boschert-2011
Craig Franklin- BOD Liaison
Mel Balk-ad hoc

Publications
Jim Fox - Chair
David Baker - 2012
Craig Franklin - 2012
Sue Vanderwoude – 2012
Ingrid Bergin – 2013
Julie Watson - 2013
Skye Rasmussen 2014
Tim Mandrell - BOD Liaison

Joint ACLAM/ASLAP Program Committee
Eden Paster – 2013
Anthony Carty - 2012
Leanne Alworth - 2012
Christina Winnicker – 2013
Tamara Goode - 2014
Christine O’Rourke - Ex Officio-AVMA
Sue Vanderwoude - BOD Liaison

Recertification
Susan Iliff – 2012 Chair
Valerie Bergdall - 2012
Judy Hickman-Davis – 2013
Manny Garcia - 2013
Stephen Harvey - 2014
Lisa Forman
Kathleen Pritchett-Corning - BoD Liaison

Mentoring
William Hill – 2012 – Chair
Thea Brabb - 2012
Nathaniel Powell - 2012
Karen Caspersen - 2012
Larry Shelton – 2013
Joseph Scott - 2013
Charlette Cain 2014
Robin Burke 2014
Michael Koch 2014
Lauretta Gerrity - BOD Liaison
Rusty Brady - APV Liaison
Cristina Weiner - ASLAP Liaison
Jonathan Spears - CALAM Liaison

Newsletters Editor
Nanette Kleinman
Mel Balk - BOD Liaison

Training Program Oversight
Diana Scorpio - 2012 - Chair
Jeanne Wallace – 2014
Tara Ooms - 2012
Kerry Taylor - 2012
Debora Hickman – 2013
Doug Taylor – 2013
Tracy Vemulapalli - 2013
Sue Vanderwoude - BOD Liaison

Webmaster
Steve Fisk
Mel Balk - BOD Liaison

Representatives to AAALAC
Mike Kastello - 2012

AAVMC Liaison
Howard Rush

Representatives to ABVS
Lynn Anderson - 2014
Rick Fish (alternate)

Representatives to IACLAM
Kathryn Bayne
Pat Turner

Representative to ICLAS
David Ruble

Executive Director Back-Up
Bill White

Governance
Ravi Tolwan
Clifford Roberts
Steve Niemi
Sue Vanderwoude

Historian
David Small - Photo historian

REOC Task Forces - 2010

Distance Education Task Force
Mike Fallon - Chair
Marilyn Brown
Leslie Colby
Craig Franklin
Deb Hickman
Pat Turner
Ron Wilson
Sue Vanderwoude- ex officio BOD liaison
Dr. Dolowy (IL ‘53), 84, Mercer Island, Wash., died June 12, 2011. From 1976 until retirement in 2001, he owned Animal Care Hospital on Mercer Island. Dr. Dolowy began his career as administrator of the Medical Research Laboratory at the University of Illinois School of Medicine in Chicago. In 1967, he was appointed as a professor of experimental animal medicine at the Washington State University College of Veterinary Medicine, where a year later he became chair of the newly created Department of Experimental Medicine.

Dr. Dolowy returned in 1974 to Illinois, where he served as a microbiologist at Hines Veterans Hospital, was a professor in the Department of Microbiology at the Chicago Medical School, served as an adjunct professor at Loyola University Stritch School of Medicine, and owned Dolowy Animal Hospital in Chicago. During his career in Illinois, he also served as a consultant for Presbyterian-St. Luke’s Hospital, Mount Sinai Medical Research Foundation, and the Illinois State Psychiatric Institute. While in Washington state, Dr. Dolowy served part time as a senior biologist at the Pacific Northwest Research Foundation and as director of the Northwest Institute for Animal Studies. His research interests focused on the link between veterinary and human medicine. Dr. Dolowy showed that L-asparaginase is beneficial in treating human acute lymphoblastic leukemia. He was a diplomate of the American College of Laboratory Animal Medicine and a member of several organizations, including the American Society of Laboratory Animal Practitioners, American Association for Cancer Research, American Society of Microbiology, and Society for Experimental Biology and Medicine.

Dr. Dolowy was also a member of the Washington State, Seattle, Illinois State, and Chicago VMAs. He was a past chair of the ACLAM Examination Committee and the Association of American Veterinary Medical Colleges Animal Care Committee. In 1988, Dr. Dolowy was named Washington State Veterinarian of the Year. His wife, Joan, and a daughter survive him. Memorials may be made to the American Veterinary Medical Foundation, 1931 N. Meacham Road, Schaumburg, IL 60173.
A Personal Remembrance - On October 14, 2011, ACLAM, the veterinary profession, and the global scientific community lost one of the early giants of comparative virology and a wonderful person, John Gorham. John was an accomplished scientist involved in an expansive array of infectious disease and animal model investigations, such as canine distemper, Chediak-Higashi syndrome, equine infectious anemia, salmon poisoning disease, Ehlers-Danlos syndrome, Aleutian disease, and most notably, earlier named “slow” viral diseases such as scrapie, caprine arthritis-encephalitis, and Maedi-Visna/ovine progressive pneumonia. Details of his illustrious career and many awards are posted at http://www.vetmed.wsu.edu/depts-prd/programs/Gorham.aspx, ending with his professor emeritus status in the Department of Veterinary Microbiology and Pathology at the Washington State University College of Veterinary Medicine where he continued to work in his office frequently until just before his death at age 88. John’s curriculum vitae encompasses over 700 peer-reviewed papers, review articles, chapters, and commentaries, spanning six decades of active investigation. Related to his work on infectious disease, John’s other major contribution focused on comparative research with fur-bearing animals, generating many publications on proper husbandry, breeding, and spontaneous diseases of captive fox, mink, sable, marten, and ferrets. This prodigious body of work included collaborations with laboratories and fur production operations in 50 countries, including heading the first U.S. government veterinary delegation to the Soviet Union.

His passing was especially poignant for me because our families were so close, beginning in the fall of 1945 when as a WSU vet student, John helped my father, a newly arrived football recruit, get settled on campus. Years later, I enjoyed great friendship with John and his wonderful wife, Mary Ellen (a journalist renown in her own right for tracking down the pseudonymous James Herriott in rural England after his books became bestsellers). John inspired me to pursue veterinary school and helped me network for internships and jobs as a pre-vet and vet student. He was both convivial and competitive, enjoying scooping an academic colleague with an important publication just as much as any WSU Cougar athletic victory. His favorite aphorism went something like this: “research is a great life – you meet a lot of interesting people, get to work in a heated/air-conditioned room, and don’t have to lift anything heavy”. John generously mentored so many students and junior faculty that two scholarship funds were established at WSU in his name, one to attract veterinary students to comparative medicine and pathology, and one to provide financial support to graduate students in the same fields. These are fitting legacies for a person so accomplished while so giving to others throughout his career. He will be missed.

Respectfully submitted,

Steven M. Niemi, DVM (WSU ’82), DACLAM
President Tolwani called the meeting to order at 5:10 pm.

**Financial Report:**

*Tim Mandrell:* The college is doing well financially. We maintain accounts with Smith Barney and have reserves of $830,000. This account increased by approximately $22,000 this calendar year. The foundation has $847,000 in reserves, and that account increased by $28,000 this calendar year. There is also a money market fund with $390,000. This fund has a relatively low yield and is used for Foundation operations such as the grants program. The board has decided to transfer part of this fund into a higher-yielding money market account with another institution. Approximately $200,000 from this account has been earmarked for performance-based grants. The College has stayed within the approved budget this year and due to increased revenues from the Forum and lower expenses in a few areas, we will finish this fiscal year in the black by $10,000. This takes into consideration a required disbursement from the Smith Barney account. We do have royalties from textbooks that were anticipated this year but will not be paid until next budget year.

**Executive Director Report:**

*Mel Balk:* For the first time in our organization’s history we have over 1000 members. This includes 830 active members 154 retired members, and 18 honorary Diplomates. Twelve members retired, 3 were dropped for nonpayment of dues which effectively was their retirement. We have 57 new Diplomates and an overall increase in membership by 42. There are still a few members who have not yet paid dues for this year. Note that you may now use the members only area of the website to pay dues and register for the Forum. Our annual report to ABVS has been submitted. A more detailed report is required every 5 years and we remain in good standing with that organization. We have also filed our IRS documents as well as our documents as a nonprofit in the state of New Hampshire. We received 16 applications for the August exam application deadline. Three of these were not approved with a recommendation they reapply for the December deadline using the experience route. We are expecting over 100 individuals eligible to sit for the exam next year, and that will translate into 80 to 90 people actually taking the exam. Recertification credits have been signed and sent out. Starting the beginning of 2012 you will be able to enter your recertification information online via the members only area of the ACLAM website. Details will be announced soon. The new ACLAM Directory has shipped and will be in your mailboxes when you get home.

**ACLAM President Ravi Tolwani:**

Pres. Tolwani congratulated our newly elected vice president, Dr. Sue VandeWoude, secretary-treasurer Dr. Tim Mandrell, and new board members Drs. Kate Pritchett-Corning and Craig Franklin. President Tolwani also recognized new Diplomates attending the business meeting. There are 57 new Diplomates. 80 candidates took the exam and the pass rate was 71%. The exam consultant evaluates the exam each year. Again this year it was determined the exam was well-balanced and fit the Role Delineation Document (RDD). The higher pass rate was likely due to a better candidate pool when compared to previous years. President Tolwani thanked the Exam Committee, Exam Resources Committee, and the Exam Review Committee.

President Tolwani offered congratulations to several Diplomates who recently received awards. Congratulations go to Steve Leary who was awarded the Charles River prize, Fred Quimby who was awarded the Charles Griffin award, Stephanie Murphy who was awarded the Brewer award, Scott Perkins who was awarded the Garvey award and Deb Hickman who was awarded the Young Investigator award.

**Strategic Plan:**

The Board of Directors meeting was held on Sunday, October 2. One of the important things the board accomplished in this meeting was approval of the new strategic plan that becomes effective January 1, 2012. The strategic plan process began at the Forum in May in San Antonio and involved the BOD and several members of the College along with a facilitator. Those who participated in the strategic planning included Rick Fish, Beth Ford, Tom Meier, Angela King-Herbert, executive director Mel Balk, and members of the Board of Directors. The draft plan was circulated to the College for comment. Thank you to those who submitted comments. There are 5 strategic objectives that were introduced by BOD members:

- **Strategic objective number 1 (presented by Steve Niemi): Increase access to and the influence of ACLAM’s body of knowledge in laboratory animal medicine and laboratory animal science.** Within the next 5 years we would like to see all of the bluebook content available electronically via mobile devices, the content searchable, and personalized. This information would be frequently updated electronically such that information remains fresh and current. The second part of this objective is to globalize this information and make it accessible such that we can serve our colleagues around the world, especially in emerging economies and developing nations who are actively seeking guidance and our professional help. The net result will be to raise competencies and proficiencies in our discipline worldwide. We recognize Pat Turner, Bill White, and Kathryn Bayne for their work with the OIE and IACLAM in helping define the global standard and expectation on what a laboratory animal veterinarian should know. The challenge will be to facilitate the transition of information sharing without affecting the income stream from book royalties that we have depended on for a number of years.
The new Strategic Plan will be effective January 1, 2012 and be valid for 5 years.

Committee Reports

Recruitment and Education Oversight Committee (REOC):

Nancy Figler: The REOC met on Monday. Thanks to all the committee chairs who participated as we had all chairs there at the same time. REOC future is objectives 2, 3, and 5. We will be getting a survey together beginning January 1.

Publications:

Sue VandeWoude: Elsevier is exhibiting at the meeting and has information on the two new texts that will be released soon: (1) The Laboratory Rabbit, Guinea Pig, Hamster, and Other Rodents. It has a beautiful color image on the cover and (2) Nonhuman Primates. Both will be released in the next few months. There are other texts that are under production with table of contents proposed and authors assigned. These include: Laboratory Animal Welfare, edited by Bayne and Turner; Biology and Diseases of the Ferret, edited by Fox and Marini; Clinical Chemistry of Laboratory Animals edited by Kurtz. The Biology and Medicine of Rabbits and Rodents was released 1 year ago and the publisher has sold about 900 copies. There is a plan to revise with a third edition the book, Laboratory Animal Medicine. We have also initiated discussion on electronic publishing and are seeking information on how we might electronically publish our current materials. Sue acknowledged Jim Fox for his leadership of the Publications Committee and his leadership in production of these texts.

Government and Regulatory Advisory Committee (GRAC):

Stu Leland: Stu thanked his committee members for their work on issues related to the new Guide and AVMA Guidelines on Euthanasia. The GRAC’s goal is to continue to influence the external environment and those regulations, policies, and guidelines that affect what we do on a daily basis. This year we very effectively partnered with AALAS and ASLAP to bring common interests together. This committee developed 6 documents this year.

Information Technology Management Committee:

Tom Meier: The IT Management Committee is a new committee. During the last year we have overseen a website overhaul. The new site has a new look, contains a members’ only section; and will soon have a PDF copy of directory online. Ken Boschert established a group LinkedIn for ACLAM that is available to members only. In process is an online recertification program where members can submit their CE credits for recertification and a global zoomerang account for surveys. Future horizons include online voting, electronic publications, online certification exam application, a universal training program application, committee support with enhanced electronic communication, and other tools to enhance the members’ only section.
American Board of Veterinary Specialists (ABVS): Lynn Anderson: Lynn represents ACLAM on the ABVS. There have been a number of new specialties proposed and that is a multiyear process. There is some controversy regarding some of those new specialty colleges. At the last ABVS meeting, it was voted that all colleges will have some sort of a recertification process. ACLAM blazed the trail in this area and has a model recertification process. Lynn will chair of ABVS next year. Rick Fish is the alternate ABVS representative.

ACLAM Foundation: Greg Boivin: Greg thanked all committee members and donors. The Foundation funded 5 grants last year at $150,000 total which brought our total cumulative award to $1.75 million. We are preparing for next year with letter of intent due on December 9 and applications due in mid March. We are also looking to release an RFP on performance standards for cage size standards. There will be $200,000 allocated to that effort and we hope to meet the same December 9 deadline for LOIs. This RFP will be announced a month in advance of the LOI deadline. Jack Kinkler: We are on track to match our donations that were received last year in the amount of $250,000. We’d like to specifically acknowledge corporate donations from Abbott; Pfizer; Merck; Amgen; and Taconic as well as everyone who contributed individually. There are two new President’s Circle Members, indicating a pledge of $5000 over 10 years. Those donors receive a special gold ACLAM recognition pin. We are developing ideas for next year’s Forum. If you have ideas, please let us know. The Alumni Challenge results: Auburn still are leading. If you haven’t donated this year please do so. Tax receipts will be sent out electronically.

Evidence Based Performance Standards Committee: Guy Mulder: Most members have been contacted by this committee in the past year as we issued a RFPs for issues consideration that are data driven in our field. We awarded 3 winners at the ACLAM Forum. The winners submitted well-crafted discussion on HVAC and engineering controls in vivarium facilities. A web-based survey went out this summer and there were over 350 responses. One resounding topic that came from this survey was socialization of NHPs and the USDA requirement. What data is supportive of this? If this is considered a best practice, what is the industry standard? We recommend this should be a priority for BOD to address. The surveys that we’ve generated have generated several new questions. We will prepare a list of topics for the Foundation for consideration. The first topic to be addressed is ventilation standards, especially in light of the use of ventilated caging in rodent facilities. The responses from our surveys will be posted on the members’ only section of the ACLAM web site and we’d like to solicit feedback from the membership.

Forum Program: Joe Thulin: The Forum Program Planning Committee is putting together a program for the May 2012 Forum. Members have expressed an interested in having a mix of management, clinical medicine, and science with ample time for questions and answers as well as opportunity for networking. For management we will focus on three topics: fiscal management and cost controls in animal facilities. The clinical topic will have management woven into it and will focus on diagnosis and managing infectious outbreaks in facilities. There will be breakout sessions with scenarios that the attendees will develop solutions to address. One segment of the program will be a contemporary scientific topic that will be of value to attendees.

Mentoring Committee: Lauretta Gerrity: The MC sponsored a meet and greet for mentors and mentees that was held immediately before the general business meeting. There are 58 matches of mentees to mentors. Will Hill asked members to spread the word on mentoring committee.

New Business: Cliff Roberts: Regarding the USDA, the culture of compliance is beginning to swing the other way and we may be able to provide influence to the USDA. Cliff asked members to submit ideas on 5 things to make USDA inspections go better in facilities. These can be submitted to Cliff and he will discuss these topics with the USDA's Western Regional Director.

ACLAM ASLAP Salary Survey: Scout Chou: We will be conducting the survey next year around April 2012. This is a really useful report that many of use have used in our own programs. Scout encouraged everyone to participate. Announcements will follow in the Newsletter and by e-mail.

New Diplomates: Angela King Herbert: Of our fifty-seven new Diplomates for 2011, ten of these new members are from one university: Tuskegee University. Congratulations.

Ravi thanked two retiring BOD members: Pat Fritz and Gary Borkowski. Both were presented plaques acknowledging their service. Helen Diggs as Past President is also rotating off the BOD. Ravi thanked individuals who contributed to success of ACLAM during his year as President. He noted how talented we are, how passionate we are to contribute to ACLAM to make a difference. Ravi extended a special note of thanks to Mel for his oversight of the daily operation of the College. Ravi thanked everyone for the privilege and honor of allowing him to be President.

2011-2012 ACLAM President Cliff Roberts: Ravi turned the President's gavel over to Cliff Roberts. Cliff's first act as President was to thank Ravi for his service and presented him with a recognition plaque.

Dr. Roberts adjourned the meeting at 6:05 pm.
“Of Mice and Management”

Successful support of the institutional research enterprise by the animal resource unit takes more than excellence in animal husbandry and veterinary medical care. It also demands dynamic and effective management of fiscal, human, capital, and other resources. This Forum will explore the interplay among important organizational management concerns, such as cost accounting, cost control, and staffing strategies, and those concerns specific to laboratory animal resource operations, such as animal disease diagnosis and control, per diem and rate setting, operational efficiency, and approaches to institutional funding. Topics will focus on strategies for decision-making and problem-solving to achieve effective and efficient animal resource operations. For a glimpse of the future, we’ll also explore cutting edge work in translational biomedical research.

Monday May 7, 2012

**Morning: Animal Resource Management**
- Overview of animal resource cost accounting and control
- Survey of institutional costing and funding profiles
- Sample institutional strategies
- Point-Counterpoint: What is the best overall approach?
- Panel discussion / Audience Q&A

**Afternoon: Diagnosis of and Recovery from a Microbiological Contamination in a Mouse Colony**
- Understanding basic testing methodologies
- Sampling strategies, limitations of diagnostic tests, interpretation of results, and algorithms for confirming positive results
- Deciding what to put on an institutional exclusion list
- Strategies to use upon finding a positive result Investigating the source of infectious agents and value of environmental monitoring
- Risk assessment for institutional biosecurity and recovery strategies

Tuesday May 8, 2012

**Morning: Breakout Sessions**
- Resource and colony health management problem-solving

**Afternoon: Free Time for Leisure Activities**

Wednesday May 9, 2013

**Morning: Scientific Presentations – Translational Medicine**
- Humanized Mice: overview, use, and care
- Transplant medicine
- Vaccine development